



Mr. Paul Parker  
Director, Center for Health Care Facilities Planning and Development  
Maryland Health Care Commission  
4160 Patterson Avenue  
Baltimore, Maryland 21215

Dear Mr. Parker,

I hope this letter greets you well. On behalf of the Maryland-National Homecare Association (MNCHA), I want to thank the Commission for the opportunity to comment on this very important issue. We also want to thank you for including Mrs. Ann Horton on the workgroup that will review the CON process in Maryland.

In discussing this with the home healthcare community, you can expect that several agencies will be submitting their responses to your survey. At this time, MNCHA is currently in the midst of a conversation on this complex issue with our membership. It is our hope to continue this dialogue with our membership and with the Commission as the discussion progresses.

MNCHA's Board of Directors and our members stand ready to work with the workgroup and the Commission while reviewing the CON process and any related issues.

Thank you again for taking the lead on reviewing this issue and for recognizing home healthcare's critical role in the state's healthcare delivery system in ensuring that Maryland's most vulnerable patient population receives the care they both need and deserve.

Sincerely,

A handwritten signature in black ink that reads 'Angelo Terrana'.

Angelo Terrana  
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